bravo

PROGRAM YEAR 2019

Lawley Captive Aggregate

Aggregate Presentation & Program Review*

June 11th, 2019

*Data through 5/24/19

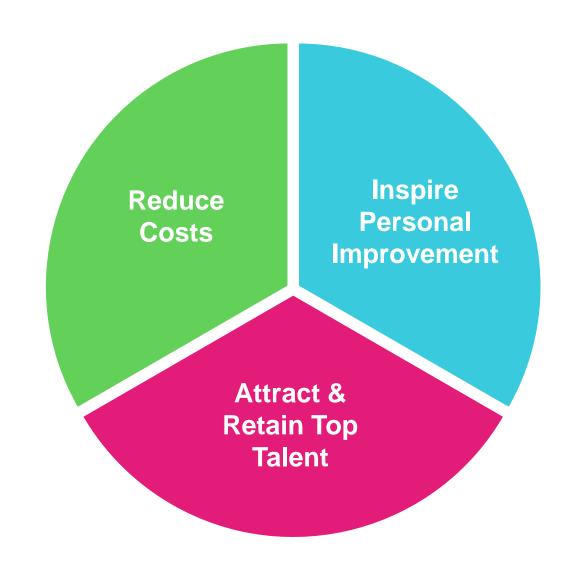
Agenda

- 1. Our Goals Together
- 2. 2019 Program Year Aggregate Review
- 3. 2020 Program Year Recommendation
- 4. Communications Overview
- 5. Next Steps



2019 Goals

- 1. Drive health improvements
- 2. Increase engagement in wellness initiatives
- 3. Maintain positive culture





Lawley Captive Plan Designs

Aware Plan Design:

Earn \$600 for completing all three of the following:

- Health Screening
- Annual Physical with Your Primary Care Physician
- Health Assessment



Earn \$200 for completing all three of the following:

- Online Health Assessment
- Health Screening
- Annual Physical with Your Primary Care Physician

Earn an additional \$200 for meeting 3 of the 5 following biometric goals:

- Body Mass Index ≤ 29.9
 - If your BMI is elevated due to lean muscle mass, waist measurement will automatically correct it (female \leq 33 inches, male \leq 35 inches).
- Blood Pressure ≤ 140/90
- Total Cholesterol ≤ 240
- Glucose ≤ 125
- Triglycerides ≤ 200

Earn an additional \$200 for meeting the following:

Negative Tobacco/Nicotine Result



Program Highlights

2020 Wellness Incentive

55.4%*

Of total eligible population participated in the program

A total of 4,931 pounds lost this year.**

Of these, **159** employees lost more than 10 pounds and 54 lost more than 20 pounds.

62%

Of those with one or more risks in the prior year have eliminated at least one risk.



29%

Of those with two or more risks reduced by at least 1 risk factor

52

Number of critical risks identified

613

Number of calls, emails and contact us forms received

22

Appeals and Reasonable **Alternatives** processed



Participants were satisfied with their onsite screening experience



^{*} Number of screened/number from most recent eligibility file. Includes EE and SP. Does not include Lawley groups who are still screening or yet to screen.

^{**} Based on cohort data.

Program Highlights

Group	Total Eligible	Total On Health Plan	% of EEs on the Plan who Screened	% of SPs On the Plan who Screened	# of EEs Not on the Plan who Screened
BIOMED INNOVATIONS CO	95	95	89.3%	70.0%	0
BIOMEDICAL INNOVATIONS	100	100	88.5%	84.6%	0
CHIAMPOU, TRAVIS, BESAW & KERSHNER, LLP	112	76	93.1%	61.1%	2
CONSERVE	702	702	51.2%	32.6%	0
COSTANZOS BAKERY	109	109	53.2%	46.9%	0
EASTMAN MACHINE COMPANY	105	105	61.4%	22.7%	0
EVANS ROOFING	97	97	96.1%	80.0%	0
GERNATT ASPHALT PRODUCTS, INC.	112	112	80.7%	70.8%	0
HORIZON HEALTH SERVICES, INC.	420	420	84.8%	76.9%	0
ISAAC HEATING AND AIR CONDITIONING, INC	255	255	56.9%	48.3%	0
KREHER FAMILY FARM	267	267	41.7%	46.9%	0
LEHIGH CONSTRUCTION GROUP, INC.	74	74	91.5%	81.5%	0
LEONARDS EXPRESS	516	516	32.4%	29.4%	0
MACO BAG	58	58	65.4%	66.7%	0
MAZZA MECHANICAL SERVICES, INC.	112	112	35.6%	32.0%	0
MERCY FLIGHT, INC.	71	71	72.9%	50.0%	0
NISSHA MEDICAL	267	267	70.0%	71.9%	0
REGIONAL INTERNATIONAL CORPORATION	105	105	66.2%	57.1%	0
REID PETROLEUM CORP.	144	144	70.9%	94.1%	0
SEALING DEVICES, INC.	164	164	69.0%	54.2%	0
SEQUEL SPECIAL PRODUCTS	40	40	96.8%	66.7%	0
SPEED GLOBAL SERVICES	97	97	19.0%	22.2%	0
SW RODGERS CO	189	189	52.2%	49.0%	0
TIOGA PIPE, INC.	142	102	33.3%	6.7%	1



2,688

Individuals registered 61.8%*

2,421

Individuals screened 55.6%*

1,905

Individuals passed 3 out of 5 biometrics 78.7%**

1,596

Individuals completed the Health Assessment

338

Individuals completed the annual physical with their PCP

52

Individuals who completed the Teladoc registration***

^{*}Percentage based off of total eligible

^{**} Percentage based off of those who screened

^{***}Chiampou, Travis, Besaw, & Kershner LLP was the only group to include this in their plan design this year.

Onsite Screenings Highlights

Lawley Captive Screening Participant Survey Report

Collection Date Range: October 11, 2018 - May 16, 2019

Total Surveys Collected: 2,379

Total Screening Events to Collect Surveys: 74

Total Percentage Satisfied: 98.5%

Participant Survey Report Summary

Statement			rage Rating Out of 6)	Satisfied Participants	
1.	My needs were met and questions were answer during the screening proce	•	O	95.96%	O
2.	The examiners performed the screening in a professional and clinically appropriate manner.	5.92	Ŏ	99.50%	O
3.	The health screening took just the right amount of time.	5.88	0	98.91%	0
4.	The examiners that operated the screening were friendly and professional.	5.92	0	99.41%	0
5.	My privacy and confidentiality were protected during the screening.	5.87	0	98.89%	0



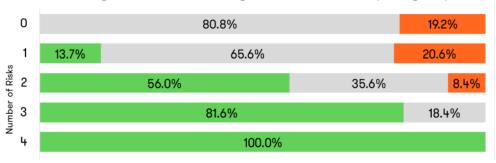
Risk Factors Migration – Cohort Population

High Risks					
BMI > 30 kg/m ²					
BP	> 140/90 mmHg				
LDL	> 160 mg/dL				
GLU	> 125 mg/dL				
TOB	Positive				

Total Number of Risks: 07/2018 - 07/2019 (YOY Population)

	07/2018		Total - 07/2019					
Number of Risk Factors	Count	0	1	2	3	4	5	
0	546	441	97	6	2	0	0	
1	524	72	344	99	8	1	0	
2	191	9	98	68	16	0	0	
3	49	5	10	25	9	0	0	
4	4	1	0	1	2	0	0	
5	0	0	0	0	0	0	0	
Total	1314	528	549	199	37	1	0	

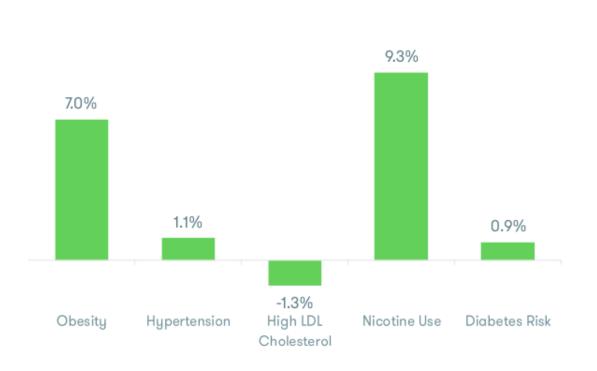
Migration Direction By Number of Risks (last year)





Comparisons

Participants are better than the Bravo average on one of five biometric measures. Nicotine is the main concern.



Risk	Bravo Average	Lawley Captive
Obesity	36.1%	43.1%
Hypertension	12.2%	13.3%
High LDL Cholesterol	6.1%	4.8%
Nicotine Use	12.2%	21.5%
Diabetes Risk	5.8%	6.7%

0 Risks	48.9%	39.3%
1 Risk	34.9%	41.5%
More Than 1 Risk	16.1%	19.2%



The average value among a sample of Bravo's screening data that has the same age and gender distribution as the client's screened population. Made up of approximately 175,000 unique participants and more than 330,000 screenings.

Opportunities

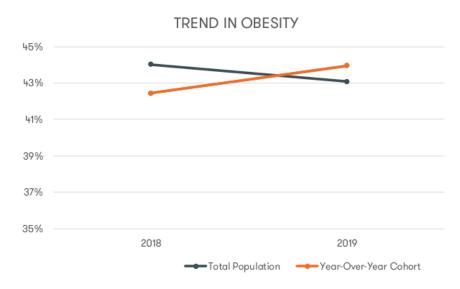


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Opportunities – Obesity

- Obesity has decreased among the total population, but has increased among the cohort population.
- Obese participants are 2.3 times more likely to have high blood pressure and 4.3 times more likely to report diabetes risk.
- 67 participants gained more than 20 pounds in the past year.

		Obes	sity: 07/2018 - 0	7/2019 (YOY Po	pulation)					
Goal:	N/A									
	07/2018	07/2019								
BMI Category	Count	DESIRABLE (18-24.9)	OVERWEIGHT I (25-27.5)	OVERWEIGHT II (27.6-29.9)	OBESE I (30-34.9)	OBESE II (35-39.9)	OBESE III (above 40)			
DESIRABLE (18-24.9)	300	249	43	5	1	1	1			
OVERWEIGHT I (25-27.5)	235	33	138	57	6	0	1			
OVERWEIGHT II (27.6-29.9)	216	4	48	105	57	2	0			
OBESE I (30-34.9)	279	7	3	34	185	46	4			
OBESE II (35-39.9)	147	0	0	4	26	89	28			
OBESE III (above 40)	127	0	0	2	6	22	97			
Total	1304	293	232	207	281	160	131			



Opportunities – Tobacco Use

- Participants experienced an increase in nicotine use in both the year-over-year and total populations.
- Nicotine use is more common among males than females.
- Nicotine use is more prevalent in the 40 49 age group.

Nicotine Use: 07/2018 - 07/2019 (YOY Population)

	07/2018	07/2019				
Nicotine Category	Count	NEGATIVE	POSITIVE	Got Better	Stayed the Same	Got Worse
NEGATIVE	1113	1049	64		94.2%	5.8%
POSITIVE	196	23	173	11.7%	88.3%	
TOTAL	1309	1072	237	1.8%	93.4%	4.9%

Opportunities - Hypertension

- Hypertension has decreased among the year-over-year population as well as the total population.
- 63.6% of those with hypertension are also obese.

		Hypertension	n: 07/2018 - 07/2019	YOY Population)			
Goal:	Goal: N/A							
	07/2018			07/2019				
BP Category	Count	NORMAL (below 120/80 mmHg)	PRE-HYP 1 (120-130 and 81-85)	PRE-HYP 2 (131-139 and 86-89)	HYPERTENSION 1 (140-159 and 90-99)	HYPERTENSION 2 (above 160/100)		
NORMAL (below 120/80 mmHg)	479	375	84	10	7	3		
PRE-HYP 1 (120-130 and 81-85)	518	247	173	50	39	9		
PRE-HYP 2 (131-139 and 86-89)	149	62	47	18	13	9		
HYPERTENSION 1 (140-159 and 90-99)	129	39	54	20	13	3		
HYPERTENSION 2 (above 160/100)	26	7	8	5	3	3		
TOTAL	1301	730	366	103	75	27		

Opportunities – Total Cholesterol

- Total cholesterol has decreased among the year-over-year population.
- High cholesterol (above 240) is more common in females than males, and is more prevalent in spouses than employees.

	Total Cholesterol: 07/2018 - 07/2019	(YOY Population)

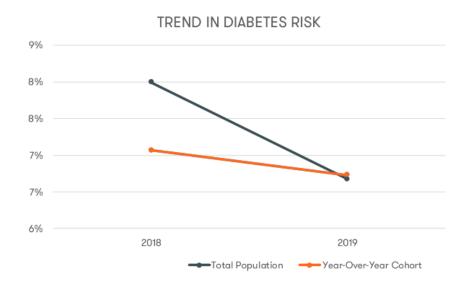
Goal:

	07/2018	07/2019				
Total Cholesterol Category	Count	DESIRABLE (below 200 mg/dL)	BORDERLINE HIGH (201-239)	HIGH (above 240)		
DESIRABLE (below 200 mg/dL)	794	678	108	8		
BORDERLINE HIGH (201-239)	395	172	186	37		
HIGH (above 240)	112	14	44	54		
Total	1301	864	338	99		

Opportunities - Diabetes

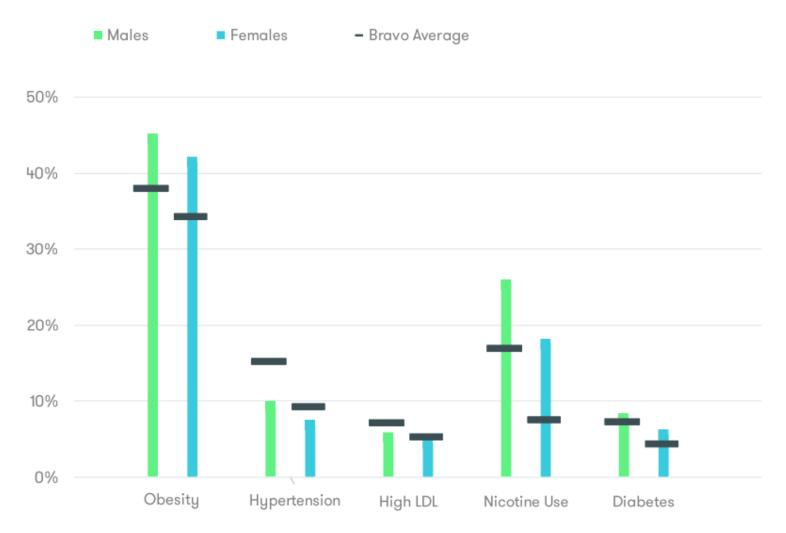
- Diabetes risk has decreased since the start of the program.
- Employees have a higher incidence of diabetes than spouses.
- 76.4% of those with diabetes are also obese.

Diabetes	Risk: 07/	(YOY Populat	ion)						
Goal:									
	07/2018		07/2019						
Glucose Category	Count	NORMAL (70-99 mg/dL)	PRE-DIABETES (100-125)	DIABETES (126 or higher)					
NORMAL (70-99 mg/dL)	871	695	155	21					
PRE-DIABETES (100-125)	333	152	160	21					
DIABETES (126 or higher)	92	25	22	45					
Total	1296	872	337	87					



Gender Comparison

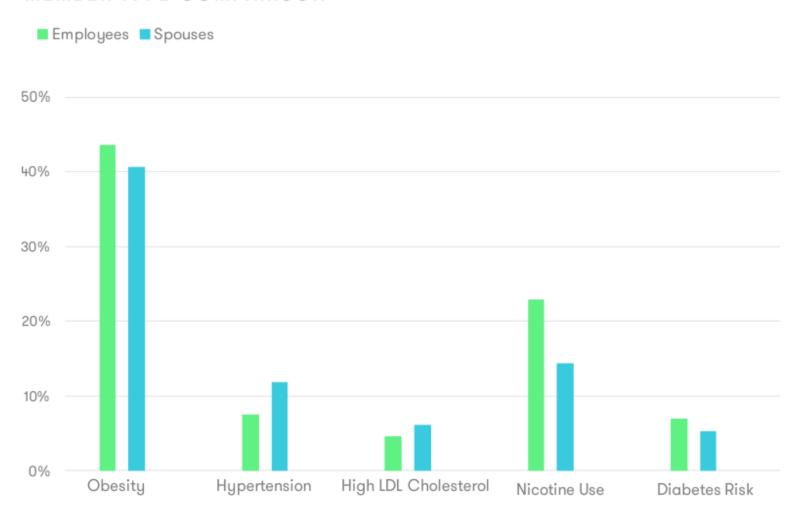
GENDER COMPARISON





Employee vs Spouse Comparison

MEMBER TYPE COMPARISON





Evolving the Program

2020 and beyond



2020 Insights & Future Tactics

INSIGHTS

Opportunity to include the wellness program in communication pieces throughout the year to drive continuous engagement



FUTURE TACTICS

- Emails included in standard communications package
- Bravo App

Greatest areas of opportunity within the population are:

 Obesity with a focus needed on nutrition & fitness



 Tighten biometric goals to continue to encourage health improvement

2020 Program Recommendation

This year:

Measures	Lenient/Generous Goals	Passing Percentage
ВМІ	≤ 29.9 or Waist: F ≤33; M ≤35	56.9%
BP	≤ 140/90	91.9%
Total Cholesterol	≤ 240	91.5%
Glucose	≤ 125	93.3%
Triglycerides	≤ 200	88.5%

Given the passing percentages for BP, Total Cholesterol, Glucose and Triglycerides, we recommend adding a moderate goal set to the plan design as an option for those groups who are ready to tighten their goals, but don't want to move to NIH goals.

 We would keep the BMI goal the same for now and look at potentially tightening that goal in the future.

New moderate goal option for 2020:

Measures	Moderate Goals	Reasonable Alternative
Biometric Screening	Complete	N/A
Annual Physical with PCP	Complete	N/A
ВМІ	≤ 29.9 or Waist: F ≤33; M ≤35	Meet 3 out of 5 goals
ВР	≤ 130/85	with alternative of completing
Total Cholesterol	<mark>≤ 220</mark>	Online University courses, based
Glucose	≤ 100	on measures that were missed
Triglycerides	<mark>≤ 150</mark>	
Tobacco	Negative	Online University course (LivingFree)



We believe in honest conversations.

To drive high engagement within a wellness plan, we focus on removing the taboos around discussing health and provide the tools and support necessary for individuals to feel encouraged to take their first step.





Communications **Packages**

We take the guesswork out of communications.

Choose from three prepackaged campaigns based on your unique needs and program goals.

Digital-Only

Best for clients with a limited budget or a population that prefers digital communications.

- Postcard*
- Print-ready file of program guide
- Print-ready files of posters and flyers
- Emails
- **Engagement portal**
- Digital screens
- Results letter*
- Usage instructions
- Deployment timeline

ESSENTIALS

Digital and Printed Posters and Flyers

Designed for clients who have a small communications' budget but no time or resources to print.

- Postcard*
- Print-ready file of program guide
- Professionally printed posters and flyers
- Print-ready files of posters and flyers
- Emails
- **Engagement portal**
- Digital screens
- Results letter*
- Usage instructions
- Deployment timeline

Digital and Suite of Printed Materials

Recommended for clients interested in fully integrating their wellness program into their space and culture.

- Postcard*
- Print-ready file of program guide
- Professionally printed posters, flyers, door hangers, table tents and rack cards
- **Emails**
- **Engagement portal**
- Digital screens
- Results letter*
- Usage instructions
- Deployment timeline

ESSENTIALS+

PREMIUM

*may already be included as part of your standard offering.



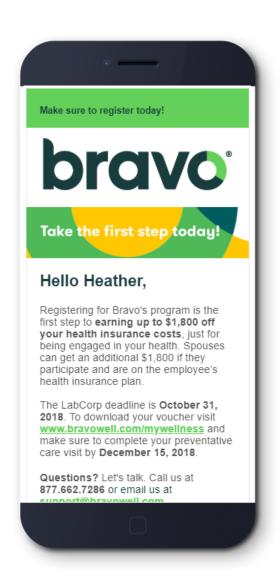
All packages come with bilingual call center support.



Communications: Standard Emails

Standard Emails now included!

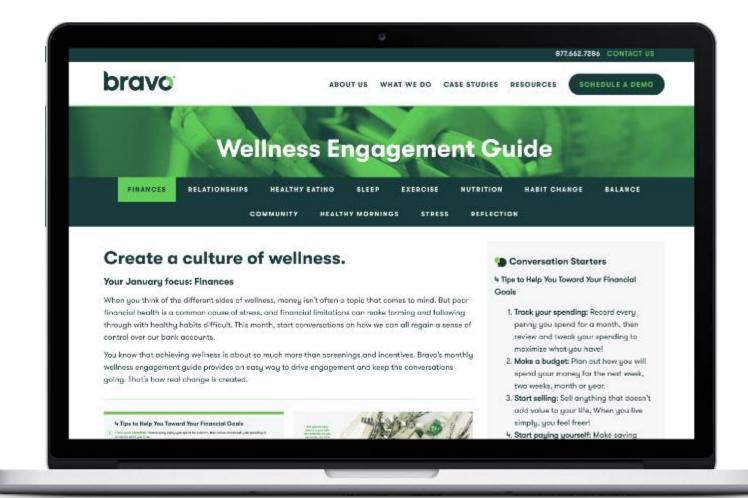
- Drive sense of urgency to complete key program activities
- ✓ Remind those that are busy and may have forgotten
- Meet the participant where they are (most people check email multiple times daily)





Content Calendar: Monthly Engagement

Monthly downloadable resources and engagement tools encourage your team to make time for wellness.





Content Calendar: Monthly Engagement



Recipes

Encourage participants to meal plan with a variety of healthy recipes.



Workout Calendar

Empower participants to take the next step in their wellness journey with workouts and mini challenges.



Articles

Variety of different resources highlight the different aspects of well-being.



Next Steps

We look forward to working together to help you achieve your wellness goals in 2020 and beyond!





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Thank You